Office of River Protection Consent Decree Monthly Report

Monthly Reporting Period
October 1–October 31, 2019¹

Consent Decree, *State of Washington v. Dept. of Energy*, No: 08-5085-FVS (October 25, 2010) **Amended Consent Decree**, *State of Washington v. Dept. of Energy*, No: 2:08-CV-5085-RMP (March 11, 2016)

Second Amended Consent Decree, State of Washington v. Dept. of Energy,

No: 2:08-CV-5085-RMP (April 12, 2016)

Third Amended Consent Decree, State of Washington v. Dept. of Energy,

No: 2:08-CV-5085-RMP (October 12, 2018)²

The narrative descriptions of progress in this report cover the reporting period. Information outside the reporting period may also be included for purposes of providing continuity or useful context. Information may be repeated in multiple sections of this report for continuity and clarity. Earned Value Management System data and descriptions cover the period through September 2019.

² The consent decrees listed above are between the State of Washington and U.S. Department of Energy. For the first three of these decrees, there are similar separate decrees with the State of Oregon.

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Acronyms and Abbreviations

AoA analysis of alternatives
BNI Bechtel National, Inc.
BOF Balance of Facilities

DFLAW direct-feed low-activity waste DOE U.S. Department of Energy

Ecology Washington State Department of Ecology

EMF Effluent Management Facility

FY fiscal year

HLW High-Level Waste (Facility)

HVAC heating, ventilation, and air-conditioning

LAB Analytical Laboratory

LAW Low-Activity Waste (Facility)

LBL Low-Activity Waste Facility, Balance of Facilities, and Analytical

Laboratory

ORP U.S. Department of Energy, Office of River Protection

PT Pretreatment (Facility)
SV schedule variance

WTP Waste Treatment and Immobilization Plant

Consent Decree Milestone Statistics/Status

Milestone	Title	Due Date	Completion Date	Status
	Fiscal Y	ear 2021		
D-00A-07 Interim	LAW Facility Construction Substantially Complete	12/31/2020		On Schedule
D-16B-03	Of the 12 SSTs referred to in B-1 and B-2, complete retrieval of tank waste in at least 5	06/30/20211		On Schedule
	Fiscal Y	ear 2023		
D-00A-08 Interim	Start LAW Facility Cold Commissioning	12/31/2022		On Schedule
	Fiscal Y	ear 2024		
D-00A-09 Interim	LAW Facility Hot Commissioning Complete	12/31/2023		On Schedule
	Fiscal Y	ear 2026		
D-16B-02	Complete retrieval of tank wastes from the following SSTs in Tank Farms A and AX: A-101, A-102, A-104, A-105, A-106. AX-101, AX-102, AX-103, and AX-104. Subject to the requirements of Section IV-B-3 DOE may substitute any of the identified 9 SSTs and advise Ecology accordingly	09/30/20261		Under Analysis ²
	Fiscal Y	ear 2031		
D-00A-02 Interim	HLW Facility Construction Substantially Complete	12/31/2030		At Risk ³
	Fiscal Y	ear 2032		
D-00A-13 Interim	Complete Installation of Pretreatment Feed Separation Vessels FEP-SEP-OOOO1A/1B	12/31/2031		At Risk ³
D-00A-14 Interim	PT Facility Construction Substantially Complete	12/31/2031		At Risk ³
D-00A-19 Interim	Complete Elevation 98 feet Concrete Floor Slab Placements in PT Facility	12/31/2031		At Risk ³
D-00A-03 Interim	Start HLW Facility Cold Commissioning	06/30/2032		At Risk ³

Milestone	Title	Due Date	Completion Date	Status			
D-00A-06 Interim	Complete Methods Validations	06/30/2032		On Schedule			
	Fiscal Y	ear 2033					
D-00A-15 Interim	Start PT Facility Cold Commissioning	12/31/2032		At Risk ³			
	Fiscal Year 2034						
D-00A-04 Interim	HLW Facility Hot Commissioning Complete	12/31/2033		At Risk ³			
D-00A-16 Interim	PT Facility Hot Commissioning Complete	12/31/2033		At Risk ³			
D-00A-17	Hot Start of WTP	12/31/2033		At Risk ³			
	Fiscal Year 2037						
D-00A-01	Achieve Initial Plant Operations for the WTP	12/31/2036		At Risk ³			

¹ Third Amended Consent Decree, State of Washington v. Dept. of Energy, No: 2:08-CV-5085-RMP (October 12, 2018).

DOE = U.S. Department of Energy. PT = pretreatment.

Ecology = Washington State Department of Ecology. SST = single-shell tank.

HLW = high-level waste. WTP = Waste Treatment and Immobilization Plant.

LAW = low-activity waste.

As discussed in the joint motion to amend the Consent Decree filed on October 1, 2018, DOE is engaged in ongoing analysis of non-vapors-related retrieval challenges and tank condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone). These issues are under analysis, and could require issuance of a "serious risk" notice or another request for amendment of the Consent Decree (including the B-2 Milestone). DOE met with Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of tanks A-104 and A-105. Since August 2018, DOE has had several discussions with Ecology on this topic.

³ 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

Consent Decree Reports/Reviews

D-16C-03 series, Submit to State of Washington and State of Oregon Quarterly Report

Due: Forty-five days following each calendar year quarter (February 14, May 15, August 14,

November 14).

Status: On Schedule.

D-00C-02 series, Submit to State of Washington and State of Oregon Monthly Summary Reports

Due: End of each month.

Status: On Schedule.

D-006-00-B1, Provide State of Oregon notice of meetings in D-006-00-B, etc. no less than 30 days before they are scheduled

Due: See below. Status: On Schedule.

D-006-00-B, Meet Approximately Every Three Years after Entry of Decree to review requirements of the Consent Decree

Due: Approximately 3 years from March 16, 2017.

Status: On Schedule.

D-16E-01, DOE must purchase by December 31, 2016 a spare E-A-1 reboiler for the 242-A Evaporator

Due: December 31, 2016.

Status: Complete (November 15, 2016).

D-16E-02, Have available spare E-A-1 reboiler for the 242-A Evaporator

Due: December 31, 2018.

Status: Complete (May 8, 2018).

Single-Shell Tank Retrieval Program

Tank Farms Assistant Manager: Rob Hastings

Federal Program Manager: Jeff Rambo

Milestone	Title	Due Date	Status
D-16B-03	Of the 12 SSTs referred to in B-1 and B-2, complete retrieval of tank waste in at least five	06/30/20211	On Schedule
D-16B-01	Complete retrieval of tank waste from the following remaining SSTs in WMA-C: C-102, C-105, and C-111	03/31/2024	Complete
D-16B-02	Complete retrieval of tank wastes from the following SSTs in Tank Farms A and AX: A-101, A-102, A-104, A-105, A-106, AX-101, AX-102, AX-103, and AX-104. Subject to the requirements of Section IV-B-3 DOE may substitute any of the identified 9 SSTs and advise Ecology accordingly	09/30/20261	Under Analysis ²

Third Amended Consent Decree, State of Washington v. Dept. of Energy, No: 2:08-CV-5085-RMP (October 12, 2018).

DOE = U.S. Department of Energy. SST = single-shell tank.

Ecology = Washington State Department of Ecology. WMA-C = C Tank Farm waste management area.

Significant Accomplishments during the Prior Month:

Completed Accomplishments:

- Removed A-103 Pit 03C pump
- Completed removal of the Tank AX-103 R1B pump
- A, B, C, and D pits at Tank AX-104 are ready for equipment installation.

Ongoing Activities:

- Installation of the electrical infrastructure (power and control systems) in the A Tank Farm
- Continue removal of long-length equipment at Tank AX-103 and Tank AX-101

As discussed in the joint motion to amend the Consent Decree filed on October 1, 2018, DOE is engaged in ongoing analysis of non-vapors-related retrieval challenges and tank condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone). These issues are under analysis, and could require issuance of a "serious risk" notice or another request for amendment of the Consent Decree (including the B-2 Milestone). DOE met with Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of tanks A-104 and A-105. Since August 2018, DOE has had several discussions with Ecology on this topic.

- Installation of A Tank Farm ventilation system:
 - Install power and control systems for the exhauster
 - Remove cover blocks, clean pits, and thermocouple trees from risers (to connect the ventilation system)
 - Continue installation of duct riser assemblies, air inlet stations, and testing
- Continue Tank AX-102 waste retrieval operations (approximately 69 percent retrieved)
- Installation of waste retrieval equipment in Tank AX-104
- Re-video remaining waste volume in Tank C-106
- Continue work to resolve Tank A-101 1C Pit stuck shield plug.

Significant Planned Activities in the Next Month:

- Complete terminations of electrical power to the A Tank Farm exhausters
- Install Tank A-101 air inlet station (delayed due to stuck shield plug in 1C Pit)
- Remove Tank A-103 03C saltwell screen
- Remove Tank A-101 R2 thermocouple (required construction of additional shielding)
- Resume Tank AX-102 waste retrieval operations
- Lower the remaining damaged section of Tank A-103 R2 thermocouple into the tank.

Issues:

 On September 13, 2019, Tank AX-102 retrieval operations were suspended, due to issues associated with sluicer number 2 in the AX-102 C Pit and sluicer number 3 in the AX-102 D Pit.

Operation of sluicer number 3 was suspended because one of the hydraulic pistons, located at the articulating elbow, was slightly bent. The initial investigation indicated that the sluicer contacted an in-tank obstruction. The sluicer will be operated, with restrictions on movement. The applicable hydraulic lines have been disconnected and procedures updated accordingly.

The Purex connection was the source of the leak at sluicer number 2. Use of sluicer number 2 was stopped after a leak was observed flowing into the tank from the enclosed sluicer pit. The waste retrieval system was in recirculation mode at the time. Inspection and repairs of sluicer number 2 have been completed. The sluicer will be retested prior to resuming operations.

Tank AX-104, AX-103, and AX-101 sluicer designs and configurations were evaluated, resulting in modification to the sluicers. Purex connections will be replaced with the connectors used on the hose-in-hose transfer lines and the in-pit transfer hose will be reconfigured (lengthened or rerouted).

Installation of waste retrieval equipment in Tank AX-104 is being managed to minimize the risk of early equipment failure in a high radiation environment. This management

- action also allowed for the efficient modification of Tank AX-104, AX-103, and AX-101 sluicers.
- Reduced worker efficiencies associated with mandatory use of supplied air continues to impact work in the tank farms. The use of full-face air purifying respirators has been approved for use in the AX Tank Farm during operation of the AX Tank Farm exhausters (POR126/POR127). Mandatory use of supplied air respirators is required when the AX Tank Farm exhausters are not operating or during retrieval operations.
- The U.S. Department of Energy (DOE) is engaged in ongoing analysis of non-vapors-related retrieval challenges and condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone). These issues are under analysis and could require issuance of a "serious risk" notice or another request for amendment of the Consent Decree (including the B-2 Milestone).
- The as-found condition of existing abandoned equipment in AX and A Tank Farms has affected DOE's ability to remove the equipment efficiently and is affecting the cost and schedule.
- On December 3, 2018, the Washington State Department of Ecology (Ecology) sent the DOE Office of River Protection (ORP) and Richland Operations Office a letter (18-NWP-177) regarding the Hanford Site ambient air boundary. Ecology expressed its concern that the ambient air boundary appears to have changed because of increased public access to parts of the Hanford Site. DOE, Ecology, and the Washington State Department of Health have met several times to attempt to develop a shared understanding of existing conditions and a path forward.
- On January 28, 2019, ORP received a Washington River Protection Solutions LLC letter (WRPS-1900243), outlining potential impacts to tank retrievals at A and AX Tank Farms, due to a lack of Ecology regulatory approval associated with exhausters in the 241-A and 241-AX Tank Farms. On March 4, 2019, DOE transmitted WRPS-1900243 to ensure Ecology was aware of potential impacts to A and AX Tank Farm retrievals and possibly associated Consent Decree milestones, if Ecology does not approve a pending notice of construction application in the near future. DOE is continuing to evaluate the information in the letter, as well as whether amendment of the Consent Decree (including potential invocation of "force majeure" provisions) or other actions may be necessary. Retrieval of Tank AX-102 began on August 31, 2019, with the exhausters running at 1,000 scfm. DOE is assessing retrieval performance at this airflow rate due to the potential for fogging at various stages of the retrieval process that may affect schedule.
- On April 18, 2019, Ecology provided a notice of incompleteness determination for the A and AX Tank Farms (19-NWP-063). ORP provided a response on May 14, 2019

December 2019, Meeting

³ The U.S. Department of Energy met with the Washington State Department of Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of Tanks A-104 and A-105. The U.S. Department of Energy has had several discussions with the Washington State Department of Ecology on this topic since August 2018.

(19-ECD-0038), which justified that the original application met the regulations and asked Ecology to continue processing the application.

Tank Waste Retrieval Work Plan Status

Tank Farms Assistant Manager: Rob Hastings

Federal Program Manager: Jeff Rambo

			Retrieval Technology			
Tank	TWRWP	Expected Revisions	First	Second	Third	
AX-101	RPP-RPT- 58932, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	_	
AX-102	RPP-RPT- 58933, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	_	
AX-103	RPP-RPT- 58934, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	_	
AX-104	RPP-RPT- 58935, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	_	

ERSS = extended reach sluicer system.

TWRWP = tank waste retrieval work plan.

Significant Accomplishments during the Prior Month:

• A tank waste retrieval work plan modification for AX-104 was provided to Ecology for review and approval.

Significant Planned Activities in the Next Month:

• None.

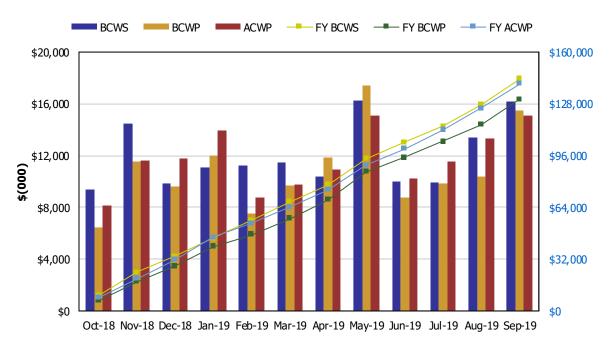
Issues:

• None.

Earned Value Data: Fiscal Year 2019 September-19

Tank Farms ORP-0014 WBS 5.2 - Retrieve and Close SSTs

EVMS Monthly and Fiscal Year Values



Earned Value Month

Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2018	\$9,402	\$6,448	\$8,124	0.69	0.79	\$9,402	\$6,448	\$8,124	0.69	0.79
Nov 2018	\$14,501	\$11,516	\$11,634	0.79	0.99	\$23,902	\$17,964	\$19,757	0.75	0.91
Dec 2018	\$9,824	\$9,620	\$11,762	0.98	0.82	\$33,726	\$27,585	\$31,519	0.82	0.88
Jan 2019	\$11,060	\$12,034	\$13,959	1.09	0.86	\$44,786	\$39,618	\$45,479	0.88	0.87
Feb 2019	\$11,259	\$7,545	\$8,742	0.67	0.86	\$56,046	\$47,163	\$54,221	0.84	0.87
Mar 2019	\$11,437	\$9,672	\$9,801	0.85	0.99	\$67,483	\$56,836	\$64,022	0.84	0.89
Apr 2019	\$10,391	\$11,841	\$10,948	1.14	1.08	\$77,874	\$68,677	\$74,969	0.88	0.92
May 2019	\$16,243	\$17,411	\$15,108	1.07	1.15	\$94,117	\$86,088	\$90,077	0.91	0.96
Jun 2019	\$9,975	\$8,740	\$10,257	0.88	0.85	\$104,092	\$94,828	\$100,335	0.91	0.95
Jul 2019	\$9,931	\$9,859	\$11,507	0.99	0.86	\$114,023	\$104,687	\$111,841	0.92	0.94
Aug 2019	\$13,359	\$10,410	\$13,315	0.78	0.78	\$127,381	\$115,097	\$125,156	0.90	0.92
Sep 2019	\$16,142	\$15,515	\$15,129	0.96	1.03	\$143,523	\$130,611	\$140,285	0.91	0.93
0775		14 004 040		2.22						
CTD	\$1,084,262	\$1,061,342	\$1,118,783	0.98	0.95					

ACWP = actual cost of work performed. CTD = contract to date.

BCWP = budgeted cost of work performed. EVMS = earned value management system.

BCWS = budgeted cost of work scheduled. FY = fiscal year.

CPI = cost performance index. SPI = schedule performance index.

Retrieve and Close Single-Shell Tanks (5.02)⁴

The September 2019 unfavorable schedule variance (SV) of (\$627,000) was primarily due to:

• Final installation of AX-104 in-tank equipment, such as the pump and extended reach sluicer systems, has been delayed until the leaking Purex connector on one of the AX-102 extended reach sluicer systems is repaired and AX-102 retrieval operations resume. The delay is intended to manage radiation exposure of the AX-104 waste retrieval equipment to reduce risk and achieve the expected design life of the equipment.

The September 2019 favorable cost variance of \$386,000 was primarily due to:

• Performance of AX-102 retrieval operations were significantly higher than planned during the first 2 weeks of operations.

December 2019, Meeting

⁴ "Closure" activities are expressly excluded from the Consent Decree. See 2010 Consent Decree, Appendix C, first paragraph: "Processes not covered by a TWRWP (e.g., tank closure) are not established under this Consent Decree."

Waste Treatment and Immobilization Plant Project

Federal Project Director: Tom Fletcher

Deputy Federal Project Director: Mat Irwin

Milestone	Title	Due Date	Status
D-00A-06	Complete Methods Validations	06/30/2032	On Schedule
D-00A-17	Hot Start of Waste Treatment Plant	12/31/2033	At Risk ¹
D-00A-01	Achieve Initial Plant Operations for WTP	12/31/2036	At Risk ¹

¹⁹⁻ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

WTP = Waste Treatment and Immobilization Plant.

The Waste Treatment and Immobilization Plant (WTP) Project continues to focus on completion of the Low-Activity Waste (LAW) Facility, Balance of Facilities (BOF), and Analytical Laboratory (LAB) (collectively known as LBL, including direct-feed low-activity waste [DFLAW] and LBL facility services).

As of September 2019, DFLAW modifications for the WTP Project were 80 percent complete, engineering design was 95 percent complete, procurement was 97 percent complete, and construction was 68 percent complete. As of September 2019, total LBL facilities were 79 percent complete, engineering design was 96 percent complete, procurement was 97 percent complete, construction was 93 percent complete, and startup and commissioning was 45 percent complete.

At the request of DOE, the U.S. Army Corps of Engineers conducted a parametric analysis of certain options and funding scenarios to evaluate the likelihood of achieving certain milestones established by the Amended Consent Decree for the High-Level Waste (HLW) and Pretreatment (PT) facilities. The analysis indicated there is a low probability that DOE can meet the milestones for constructing and commissioning these facilities established by the Amended Consent Decree under the current funding profile.

The DOE Office of Project Management conducted an independent assessment of the U.S. Army Corps of Engineers report. As noted previously, the Office of Project Management's assessment concluded the U.S. Army Corps of Engineers' analyses were generally accurate, although not sufficiently detailed for budget purposes, and they potentially understate the funding needed to complete the HLW and PT facilities on the schedule established by the Amended Consent Decree.

As previously noted, Ecology sent ORP and the Richland Operations Office a letter (18-NWP-177) on December 3, 2018, regarding the Hanford Site ambient air boundary. Ecology expressed its concern that the ambient air boundary appears to have changed because of increased public access to parts of the Hanford Site. DOE, Ecology, and the Washington State Department of Health have met several times to attempt to develop a shared understanding of existing conditions and a path forward.

ORP held initial meetings with the WTP HLW Treatment Analysis of Alternatives (AoA) contractor team in June 2019, with Ecology participation. The purpose of the AoA is to identify and evaluate a broad set of alternatives to meet the mission need; analyze the life-cycle cost, schedule, and risks associated with each alternative; and present the evaluation results to DOE leadership, pursuant to the requirements of DOE O 413.3B.

Membership on the DOE AoA Steering Committee was revised in July 2019 to include senior-level representation from DOE's Office of Project Management, Office of Cost Estimating and Program Evaluation, Office of the Chief Financial Officer, Office of Environmental Management, and Acquisition and Project Management for the National Nuclear Security Administration.

On September 4, 2019, DOE notified Ecology that there is a serious risk DOE may be unable to meet milestones for the HLW and PT facilities in the Amended Consent Decree.⁵ The notification stated:

...it is appropriate, out of an abundance of caution, to provide this notice of serious risk as described in the Amended Consent Decree ... Specifically, the Department is providing notice of a "serious risk ... that DOE may be unable to meet" Milestones A-1 and A-17 (Waste Treatment Plant), Milestones A-2 to A-4 (HLW Facility), and A-13 to A-16 and A-19 (PT Facility) of that Decree. With respect to the "preliminary recovery plan" required by the Amended Consent Decree, completion of the AoA is the first and most critical aspect of that plan. The steps that follow the completion of the AoA will be determined based on the final report's conclusions and the Department's consultations with Ecology.⁶

Significant Accomplishments during the Prior Month:

- Pursuant to Section IV-C-3(b) of the Amended Consent Decree⁷, as requested by Ecology in a letter dated September 25, 2019, DOE staff met with Ecology on October 16, 2019, to answer questions Ecology had concerning the serious risk as well as to discuss mitigation options, cooperative solutions, and problem-solving opportunities.
- ORP approved the *Waste Treatment and Immobilization Plant High-Level Waste Treatment Analysis of Alternatives Study Plan* (Rev. 3). The Study Plan was updated to incorporate comments from new Steering Committee members to include the method, approach, and schedule to be used in conducting an independent AoA for the identified mission need.
- The AoA team held an onsite working session the week of October 7, 2019. Topics included modeling progress, continued development of detailed scope descriptions;

⁵ 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

⁶ Footnotes 3 and 4 were omitted from this quote.

⁷ State of Washington v. Dept. of Energy, No: 2:08-CV-5085-RMP (March 11, 2016).

- process diagrams; facility sizing; pre-conceptual layouts incorporating input and comments resulting from the Steering Committee; and detailing the path forward to complete the AoA. An Ecology observer attended.
- ORP and Ecology participated in a Leadership Forum meeting on October 11, 2019, to discuss the tank waste mission and high-level waste treatment approaches.
- Other significant accomplishments during the prior month are noted in project reports for the PT Facility, HLW Facility, LAW Facility, BOF, and LAB.

Significant Planned Activities for the Next Month:

- ORP expects to receive DOE Headquarters approval of the DOE AoA *Steering Committee Charter* (Rev. 2), modified to reflect changes to the Steering Committee membership. The charter describes the functions, responsibilities, and authorities of committee members responsible for providing oversight of the performance of the AoA team.
- Other significant planned activities in the next month are noted in project reports for the PT Facility, HLW Facility, LAW Facility, BOF, and LAB.

EXC-01a: Fiscal Year Cost and Schedule Report

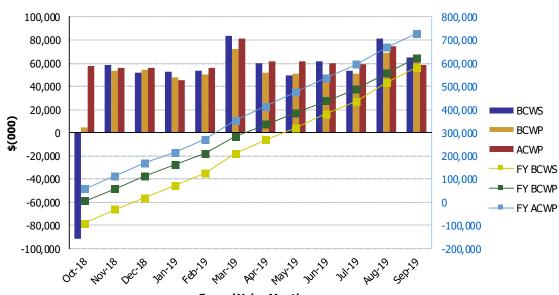
Data Set: FY 2019 Earned Value Data

River Protection Project

Data as of: September 2019

River Protection Project Waste Treatment Plant (WTP) Project

EVMS Monthly and Fiscal Year Values



Earned Value Month

Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2018	(\$91,134)	\$4,875	\$57,739	-0.05	0.08	(\$91,134)	\$4,875	\$57,739	-0.05	0.08
Nov 2018	\$58,216	\$53,397	\$55,568	0.92	0.96	(\$32,918)	\$58,273	\$113,307	-1.77	0.51
Dec 2018	\$52,253	\$53,988	\$56,033	1.03	0.96	\$19,336	\$112,261	\$169,340	5.81	0.66
Jan 2019	\$52,627	\$47,946	\$45,129	0.91	1.06	\$71,963	\$160,207	\$214,469	2.23	0.75
Feb 2019	\$53,452	\$50,130	\$56,314	0.94	0.89	\$125,415	\$210,337	\$270,782	1.68	0.78
Mar 2019	\$84,017	\$72,378	\$81,190	0.86	0.89	\$209,432	\$282,715	\$351,972	1.35	0.80
Apr 2019	\$60,138	\$51,791	\$62,009	0.86	0.84	\$269,570	\$334,506	\$413,981	1.24	0.81
May 2019	\$49,760	\$51,378	\$61,299	1.03	0.84	\$319,329	\$385,884	\$475,280	1.21	0.81
Jun 2019	\$61,624	\$50,393	\$59,959	0.82	0.84	\$380,954	\$436,277	\$535,239	1.15	0.82
Jul 2019	\$53,706	\$51,148	\$59,407	0.95	0.86	\$434,660	\$487,425	\$594,646	1.12	0.82
Aug 2019	\$81,476	\$69,297	\$74,371	0.85	0.93	\$516,136	\$556,722	\$669,018	1.08	0.83
Sep 2019	\$65,299	\$65,634	\$58,679	1.01	1.12	\$581,435	\$622,356	\$727,697	1.07	0.86

PTD \$11,878,228 \$11,778,061 \$11,749,730 0.99 1.00

ACWP = actual cost of work performed. EVMS = earned value management system.

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

CPI = cost performance index. SPI = schedule performance index.

Project Schedule and Cost Variance Performance

(\$x1,000)

Performance Tracking	SV	CV
Current Period (September 2019)	\$336	\$6,955
Fiscal Year 2019 to-date	\$40,921	(\$105,341)
Cumulative (through September 2019)	(\$100,168)	\$28,330

CV = cost variance. SV = schedule variance.

For the September 2019 Earned Value Management System reporting period, a net favorable schedule variance of approximately \$336,000 was reported, primarily due to the following:

- LAW Facility Equipment reported a favorable SV due to schedule recovery associated with the melter power supply and pressure regulators. This was partially offset by LAW Facility Startup reporting an unfavorable SV due to system turnover delays for the heating, ventilation, and air-conditioning (HVAC); container handling; and melter feed process systems.
- LAB Startup reported a favorable SV due to progress with startup testing of the HVAC systems. This was partially offset by DFLAW Construction reporting an unfavorable SV due to delays in Effluent Management Facility (EMF) piping and electrical installation as a result of building congestion and delays associated with waste transfer line repairs.

For the September 2019 Earned Value Management System reporting period, a net favorable cost variance of approximately \$7.0 million was reported, primarily due to the following:

• PT Facility Equipment reported a favorable cost variance due to the termination of evaporator purchase orders originally planned for this reporting period, but completed in July 2019.

Pretreatment Facility

Federal Project Director: Tom Fletcher

Facility Federal Project Director: Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-18	Complete Structural Steel Erection Below Elevation 56' in PT Facility	12/31/2009	Complete
D-00A-19	Complete Elevation 98' Concrete Floor Slab Placements in PT Facility	12/31/2031	At Risk ¹
D-00A-13	Complete Installation of Pretreatment Feed Separation Vessels FEP-SEP-OOOO1A/1B	12/31/2031	At Risk ¹
D-00A-14	PT Facility Construction Substantially Complete	12/31/2031	At Risk ¹
D-00A-15	Start PT Facility Cold Commissioning	12/31/2032	At Risk ¹
D-00A-16	PT Facility Hot Commissioning Complete	12/31/2033	At Risk ¹

¹ 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

PT = pretreatment.

The PT Facility will separate radioactive tank waste into high-level waste and low-activity waste fractions and transfer each waste type to the respective facility for immobilization. As of September 2012, the PT Facility was 56 percent complete overall, engineering design was 85 percent complete, procurement was 56 percent complete, construction was 43 percent complete, and startup and commissioning was 3 percent complete. The physical percent complete analysis for the PT Facility was frozen in September 2012, pending development of a revised baseline to address technical and design issues.

ORP and Bechtel National, Inc. (BNI) completed resolution of all the technical issues identified in the Third Order Regarding Motions to Modify Consent Decrees⁸.

In addition, ORP and BNI completed resolution of technical issues not included in the Third Order Regarding Motions to Modify Consent Decrees (i.e., T6 in relation to design redundancy and in-service inspection, and T7 in relation to seismic ground motion criteria changes in 2005). ORP notified BNI in July 2019 that it concurred with BNI's determination that the PT Facility's technical issues have been resolved.⁹

December 2019, Meeting

⁸ State of Washington v. Dept. of Energy, No: 2:08-CV-5085-RMP (March 11, 2016) (ECF-221).

⁹ 19-WTP-0078, "Contract No. DE-AC27-01RV14136 – Concurrence on the Resolution of Technical Issues (T1 – T8) for the Waste Treatment and Immobilization Plant Pretreatment Facility," July 16, 2019.

Significant Accomplishments during the Prior Month:

- BNI continued to manage suspended plant equipment purchase orders to reduce storage and suspension cost and evaluate ways to reduce project procurement liability.
- BNI continued to implement ongoing asset maintenance at the PT Facility to protect equipment and structures and ensure design documents are maintained.

Significant Planned Activities for the Next Month:

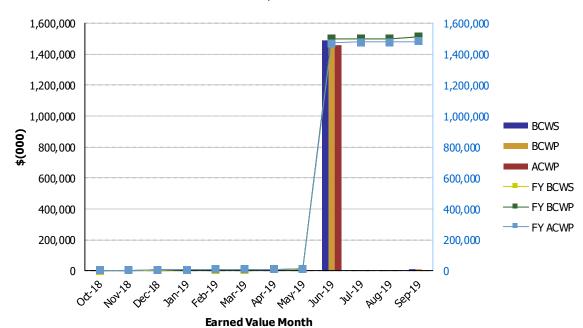
- BNI will continue to manage suspended plant equipment purchase orders to reduce storage and suspension cost and evaluate ways to reduce project procurement liability.
- BNI will continue to implement ongoing asset maintenance at the PT Facility to protect equipment and structures and ensure design documents are maintained.

EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2019 Earned Value Data Data as of: September 2019

River Protection Project Pretreatment Facility (WBS 1.01)

EVMS Monthly and Fiscal Year Values



Earned Value **BCWS BCWP ACWP** SPI CPI FY BCWS FY BCWP **FY ACWP** FY SPI FY CPI Month Oct 2018 \$1,479 \$1,704 \$1,873 1.15 0.91 \$1,479 \$1,704 \$1,873 1.15 0.91 Nov 2018 \$1,425 0.91 \$2,904 \$3,689 0.91 \$1,654 \$1,817 1.16 \$3,358 1.16 0.99 Dec 2018 \$1,332 \$2,678 \$2,714 2.01 \$4,236 \$6,403 1.42 0.94 \$6,036 Jan 2019 \$1,236 \$1,347 \$827 1.09 1.63 \$5,472 \$7,383 \$7,230 1.35 1.02 \$796 Feb 2019 \$1,033 \$932 0.77 0.85 \$6,505 \$8,178 \$8,161 1.26 1.00 Mar 2019 \$1,102 \$1,319 \$1,270 1.20 1.04 \$7,607 \$9,498 \$9,432 1.25 1.01 Apr 2019 \$1,050 \$1,272 0.97 0.80 \$10,704 1.21 0.98 \$1,017 \$8,658 \$10,514 May 2019 \$966 \$899 \$724 0.93 1.24 \$9,623 \$11,414 \$11,428 1.00 1.19 Jun 2019 \$1,489,327 \$1,489,576 \$1,461,232 1.00 1.02 \$1,498,951 \$1,500,990 \$1,472,660 1.00 1.02 Jul 2019 \$657 \$725 \$6,862 1.10 0.11 \$1,499,608 \$1,501,715 \$1,479,521 1.00 1.02 Aug 2019 \$1,013 \$1,000 \$714 0.99 1.40 \$1,500,621 \$1,502,715 \$1,480,236 1.00 1.02 Sep 2019 1.00 \$10,199 \$10,241 \$3,169 3.23 \$1,510,820 \$1,512,956 \$1,483,405 1.00 1.02

ACWP = actual cost of work performed. EVMS = earned value management system.

1.00

1.02

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

PTD \$3,513,080 \$3,511,140 \$3,447,905

CPI = cost performance index. SPI = schedule performance index.

Note: The significant increase in the BCWS, BCWP, and ACWP for June 2019 is due to a one-time allocation of past Shared Services (1.90) cost to the PT and HLW facilities' Work Breakdown Structure.

High-Level Waste Facility

Federal Project Director: Tom Fletcher

Facility Federal Project Director: Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-20	Complete Construction of Structural Steel to Elevation 14' in HLW Facility	12/31/2010	Complete
D-00A-21	Complete Construction of Structural Steel to Elevation 37' in HLW Facility	12/31/2012	Complete
D-00A-02	HLW Facility Construction Substantially Complete	12/31/2030	At Risk ¹
D-00A-03	Start HLW Facility Cold Commissioning	06/30/2032	At Risk ¹
D-00A-04	HLW Facility Hot Commissioning Complete	12/31/2033	At Risk ¹

¹⁹⁻ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

HLW = high-level waste.

The HLW Facility will receive the separated high-level waste concentrate from the PT Facility. This concentrate will be blended with glass formers, converted into molten glass in one of the two HLW Facility melters, and then poured into cylindrical stainless steel canisters. After cooling, the canisters will be sealed and decontaminated before shipping to interim storage.

As of September 2012, the HLW Facility was 62 percent complete overall, engineering design was 89 percent complete, procurement was 81 percent complete, construction was 43 percent complete, and startup and commissioning was 4 percent complete. The physical percent complete analysis for the HLW Facility was frozen in September 2012, pending development of a revised baseline to address technical and design issues.

Work on the HLW Facility is being performed in accordance with the fiscal year (FY) 2017 through FY 2021 Interim Work Plan, which initially was for work primarily associated with asset maintenance and key ongoing procurement activities. With the receipt of increased funding in FY 2018, additional engineering workscope was performed in FY 2019 and is expected to continue to ramp up in FY 2020 in anticipation of receiving engineering resources from DFLAW/LBL activities.

In March 2019, DOE awarded the AoA contract for the high-level waste treatment mission. The purpose of the AoA is to identify all viable options to meet mission needs and reduce risk, while providing decision-quality analysis and results to inform the acquisition authority and other stakeholders of all the alternatives to meet both Departmental and Environmental Management policy requirements. Additional information regarding the AoA process is included in the WTP section at the beginning of this report.

Significant Accomplishments during the Prior Month:

- BNI completed a revised work plan for FY 2020 and FY 2021.
- BNI continued to manage suspended plant equipment purchase orders to reduce storage and suspension costs and evaluate ways to reduce project procurement liability.
- BNI continued to implement asset maintenance at the HLW Facility to protect equipment and structures and ensure design documents are maintained.
- Fabrication is complete for radioactive liquid waste disposal system vessels 7 and 8 (i.e., RLD-7 and RLD-8). The vendor is finishing quality verification documents; delivery of the vessels to BNI is now expected to occur in early calendar year 2020. These vessels are to be installed in the wet process cell to allow concrete slab placement above the wet cell. This activity supports roof installation and building enclosure.

Significant Planned Activities in the Next Month:

- BNI will continue to ramp-up engineering design activities on key mechanical and process systems for the HLW Facility. Priority systems for FY 2020 include the design of the HLW Facility melter feed process and the primary offgas process systems.
- BNI is expected to issue documents that will commence a planned 60-percent design review of the HLW Facility melter feed process system.
- BNI will continue to manage suspended plant equipment purchase orders to reduce storage and suspension costs and evaluate ways to reduce project procurement liability.
- BNI will continue to implement ongoing asset maintenance at the HLW Facility to protect equipment and structures and ensure design documents are maintained.

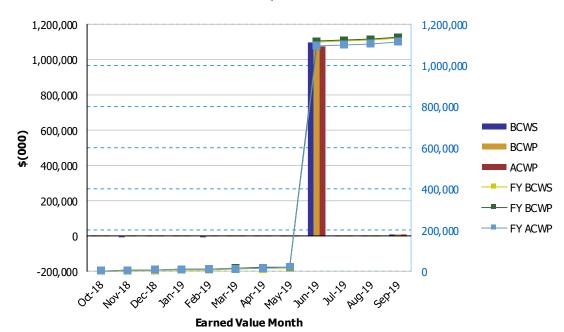
EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2019 Earned Value Data

Data as of: September 2019

River Protection Project High-Level Waste Facility (WBS 1.03)

EVMS Monthly and Fiscal Year Values



Earned Value **BCWS BCWP** ACWP CPI FY BCWS SPI FY BCWP **FY ACWP** FY SPI FY CPI Month Oct 2018 \$2,104 \$2,048 \$1,746 0.97 1.17 \$1,746 \$2,104 \$2,048 0.97 1.17 -4.20 1.07 Nov 2018 (\$672)\$2,827 \$2,633 \$1,432 \$4,874 \$4,379 3.40 1.11 Dec 2018 \$2,735 \$2,148 \$1,996 0.79 1.08 \$4,167 \$7,023 \$6,375 1.69 1.10 \$3,248 Jan 2019 \$3,945 \$2,386 1.36 \$8,111 \$10,270 \$8,762 1.27 1.17 0.82 Feb 2019 (\$452) \$1,507 \$2,121 -3.33 0.71 \$7,659 \$11,777 \$10,883 1.54 1.08 \$3,890 Mar 2019 \$3,776 \$3,907 1.03 1.00 \$11,436 \$15,667 \$14,790 1.37 1.06 \$18,618 Apr 2019 \$3,196 \$2,951 \$2,990 0.92 0.99 \$14,631 \$17,781 1.27 1.05 \$2,778 May 2019 \$3,107 \$3,349 1.08 1.21 \$17,738 \$21,967 \$20,559 1.24 1.07 Jun 2019 \$1,097,651 \$1,097,646 \$1,076,640 1.00 1.02 \$1,115,389 \$1,119,612 | \$1,097,199 1.00 1.02 Jul 2019 \$4,943 \$4,438 \$4,335 0.90 1.02 \$1,120,332 \$1,124,050 \$1,101,535 1.00 1.02 Aug 2019 \$6,412 \$4,693 0.73 0.94 \$1,126,744 \$1,128,743 1.00 1.02 \$4,983 \$1,106,517 Sep 2019 \$9,546 1.04 1.04 \$1,136,290 1.02 \$9,958 \$9,584 \$1,138,702 \$1,116,101 1.00 PTD \$2,503,750 \$2,498,422 \$2,447,802 1.00 1.02

ACWP = actual cost of work performed. EVMS = earned value management system.

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

CPI = cost performance index. SPI = schedule performance index.

Note: Significant increase in the BCWS, BCWP, and ACWP for June 2019 is due to one-time allocation of past Shared Services (1.90) cost to the PT and HLW facilities' Work Breakdown Structure.

Low-Activity Waste Facility¹⁰

Federal Project Director: Tom Fletcher

Facility Federal Project Director: Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-07	LAW Facility Construction Substantially Complete	12/31/2020	On Schedule
D-00A-08	Start LAW Facility Cold Commissioning	12/31/2022	On Schedule
D-00A-09	LAW Facility Hot Commissioning Complete	12/31/2023	On Schedule

LAW = low-activity waste.

The LAW Facility will process concentrated low-activity waste, which will be mixed with silica and other glass-forming materials. The mixture will be fed into the LAW Facility's two melters at a design capacity of 30 metric tons per day, heated to 2,100°F, and vitrified into glass. The 300-ton melters are approximately 20 feet by 30 feet and 16 feet high. The glass mixture will then be poured into stainless steel containers, which are 4 feet in diameter, 7 feet tall, and weigh more than 7 tons. These containers are anticipated to be disposed of on the Hanford Site in the Integrated Disposal Facility.

As of September 2019, the LAW Facility was 80 percent complete overall, engineering design was 97 percent complete, procurement was 99 percent complete, construction was 98 percent complete, and startup and commissioning was 29 percent complete.

Recent BNI efforts at the LAW Facility have focused on implementing design changes against the approved safety basis, and completion of procurement and construction activities. Additionally, Construction is walking down completed systems with the Startup organization in support of turnover for testing and subsequent handover to the Plant Management organization for facility commissioning.

To date, 84 percent of LAW Facility systems have been turned over from Construction¹¹ to the Startup organization. In addition, Plant Management has accepted handover of 30 percent of the LAW Facility systems from the Startup organization. The active gas analyzer is the only piece of tagged equipment remaining to be delivered out of over 6,800 pieces of equipment, and it is expected to be delivered in November 2019.

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¹⁰ Discussions about the related Low-Activity Waste Pretreatment System and tank-side cesium removal are included in the monthly reports submitted under the *Hanford Federal Facility Agreement and Consent Order* (also known as the Tri-Party Agreement or TPA). Prior discussions are in reports archived in the Administrative Record.

¹¹ Bechtel National, Inc. Construction will direct transfer the communications electrical systems to Plant Management.

Significant Accomplishments during the Prior Month:

- BNI vendor completed factory-acceptance testing of the active gas analyzer.
- BNI Construction turned over the following system to the Startup organization:
 - LAW Facility melter feed process system (LFP-L-03)
 - LAW Facility primary offgas process system (LOP-L-03)
 - Programmable protection system (PPJ-L-01).
- BNI's Startup organization submitted handover of the following system to Plant Management:
 - Data warehouse system (DWJ-L-01).

Significant Planned Activities in the Next Month:

- BNI vendor expects to ship the active gas analyzer.
- BNI Construction expects to continue completing walkdowns on various systems in support of turning those systems over to the Startup organization.
- BNI's Startup organization expects to continue handing over LAW Facility systems to Plant Management.

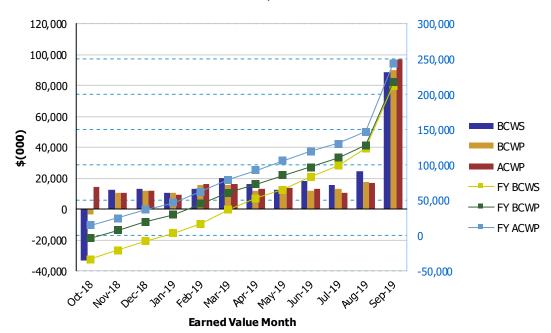
EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2019 Earned Value Data

Data as of: September 2019

River Protection Project Low-Activity Waste Facility (WBS 1.02)

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2018	(33,062)	(3,263)	14,198	0.10	-0.23	(33,062)	(3,263)	14,198	0.10	-0.23
Nov 2018	\$12,266	\$10,516	\$10,433	0.86	1.01	(\$20,795)	\$7,253	\$24,631	-0.35	0.29
Dec 2018	13,341	11,936	12,139	0.89	0.98	(\$7,455)	\$19,189	\$36,770	-2.57	0.52
Jan 2019	10,774	10,605	9,474	0.98	1.12	\$3,319	\$29,794	\$46,244	8.98	0.64
Feb 2019	13,255	15,506	16,366	1.17	0.95	\$16,575	\$45,300	\$62,610	2.73	0.72
Mar 2019	19,888	15,718	16,402	0.79	0.96	\$36,462	\$61,018	\$79,011	1.67	0.77
Apr 2019	16,109	12,036	13,438	0.75	0.90	\$52,572	\$73,054	\$92,449	1.39	0.79
May 2019	12,666	12,108	13,911	0.96	0.87	\$65,237	\$85,162	\$106,360	1.31	0.80
Jun 2019	18,175	12,016	13,156	0.66	0.91	\$83,412	\$97,178	\$119,516	1.17	0.81
Jul 2019	15,732	13,061	10,721	0.83	1.22	\$99,144	\$110,239	\$130,237	1.11	0.85
Aug 2019	24,633	17,491	16,714	0.71	1.05	\$123,777	\$127,730	\$146,951	1.03	0.87
Sep 2019	88,498	89,836	96,736	1.02	0.93	\$212,275	\$217,566	\$243,687	1.02	0.89

ACWP = actual cost of work performed. EVMS = earned value management system.

0.98

1.00

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

PTD \$2,284,665 \$2,241,816 \$2,243,033

CPI = cost performance index. SPI = schedule performance index.

Balance of Facilities

Federal Project Director: Tom Fletcher

Facility Federal Project Director: Jason Young

Milestone	Title	Due Date	Status
D-00A-12	Steam Plant Construction Complete	12/31/2012	Complete

BOF will provide services and utilities to support operation of the main production facilities: PT, HLW, LAW, and LAB. As of September 2019, BOF was 86 percent complete overall, engineering design was 96 percent complete, procurement was 100 percent complete, construction was 93 percent complete, and startup and commissioning was 69 percent complete. Design of EMF was 99 percent complete.

BNI engineering efforts are focused on supporting EMF construction and providing field support for BOF startup activities. Construction efforts are focused on the installation of EMF pipe racks, piping, and HVAC ductwork. Startup testing continues for systems in the steam plant and chiller compressor plant.

All BOF utility and process systems, excluding EMF, have been turned over from Construction¹² to the Startup organization. In addition, 69 percent of the BOF systems have been handed over from the Startup organization to Plant Management. Ten percent of all EMF systems have been turned over from Construction to the Startup organization.

Significant Accomplishments during the Prior Month:

- BNI completed loading of silica into the glass former storage facility in support of upcoming system testing.
- BNI drained the cooling tower reservoir to support heater element replacement and valve maintenance.
- BNI initiated load testing for the standby diesel generator.
- BNI initiated testing of steam condensate systems and continued restoration of the high-pressure steam system in preparation for upcoming testing.
- BNI continued to pull the cables between the powerhouse and EMF.
- BNI Construction continued installation of structural steel, piping, HVAC ductwork, roofing, and siding at EMF.

¹² Bechtel National, Inc. Construction will direct transfer the communications electrical systems to Plant Management. In addition, the sanitary disposal and lighting/electrical systems are now under the Island Completion team.

- BNI Construction continued excavating around the EMF for installation of transfer piping.
- BNI Construction continued installation of bulk process piping, electrical commodities, roofing, and siding at the EMF utilities building.

Significant Planned Activities in the Next Month:

• BNI's Startup organization and Plant Management will continue to focus on ensuring BOF air, water, and power systems are ready for operations.

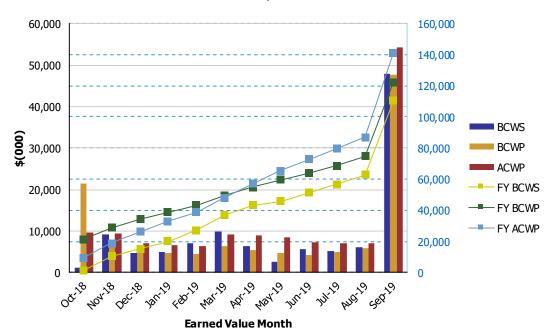
EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2019 Earned Value Data

Data as of: September 2019

River Protection Project Balance of Facilities (WBS 1.05)

EVMS Monthly and Fiscal Year Values



Earned Value **BCWS BCWP** ACWP SPI CPI FY BCWS **FY BCWP FY ACWP** FY SPI FY CPI Month Oct 2018 \$1,198 \$21,463 \$9,553 17.92 2.25 17.92 2.25 \$1,198 \$21,463 \$9,553 \$9,066 0.78 0.75 2.78 1.50 Nov 2018 \$7,075 \$9,440 \$10,263 \$28,537 \$18,993 Dec 2018 \$4,764 \$5,729 \$7,031 1.20 0.81 \$15,028 \$34,266 \$26,024 2.28 1.32 Jan 2019 \$4,907 \$4,559 \$6,584 0.93 0.69 \$19,935 \$38,825 \$32,608 1.95 1.19 \$6,222 Feb 2019 \$7,101 \$4,445 0.63 0.71 \$27,036 \$43,269 \$38,830 1.60 1.11 Mar 2019 \$9,174 \$9,939 \$6,303 0.63 0.69 \$36,975 \$49,572 \$48,004 1.34 1.03 \$8,882 Apr 2019 \$6,214 \$5,317 0.86 0.60 \$43,189 \$54,889 \$56,885 1.27 0.96 \$8,459 May 2019 \$2,569 \$4,664 1.82 0.55 \$45,759 \$59,553 \$65,344 1.30 0.91 Jun 2019 \$5,704 \$4,256 \$7,347 0.75 0.58 \$51,463 \$63,808 \$72,691 1.24 0.88 Jul 2019 \$5,116 \$6,953 \$4,835 0.95 0.70 \$56,578 \$68,643 \$79,644 1.21 0.86 Aug 2019 \$6,042 \$5,869 \$7,131 0.97 0.82 \$62,621 \$74,512 1.19 0.86 \$86,775 Sep 2019 \$47,962 \$47,594 \$54,189 0.99 0.88 \$110,582 \$122,107 \$140,964 0.87 1.10

ACWP = actual cost of work performed. EVMS = earned value management system.

0.99

0.96

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

\$936,513

CPI = cost performance index. SPI = schedule performance index.

PTD

\$914,989

\$902,933

Analytical Laboratory

Federal Project Director: Tom Fletcher

Facility Federal Project Director: Jason Young

Milestone	Title	Due Date	Status
D-00A-05	LAB Construction Substantially Complete	12/31/2012	Complete

LAB = analytical laboratory.

The LAB will support WTP operations by analyzing feed, vitrified waste, and effluent streams. As of September 2019, the LAB was 82 percent complete overall, engineering design was 97 percent complete, procurement was 100 percent complete, construction was 99 percent complete, and startup and commissioning was 48 percent complete.

Activities in the LAB are focused on startup testing and system handovers. To date, all LAB systems have been turned over from BNI Construction to the Startup organization. In addition, 78 percent of the LAB systems have been handed over from the Startup organization to Plant Management¹³. Procedure and methods development continues at the offsite laboratory facility, and BNI is preparing to move a limited amount of analytical equipment onsite to the LAB.

Significant Accomplishments during the Prior Month:

- BNI initiated installation of analytical equipment.
- BNI received the LAB occupancy permit, and Plant Management personnel will begin to occupy office space in the LAB.
- BNI's Startup organization continued component and system startup testing for multiple LAB systems.
- BNI Plant Management continued operational testing and refurbishment of multiple LAB systems.
- BNI continued offsite activities to progress LAB procedure development and analytical method validation.

Significant Planned Activities in the Next Month:

• BNI expects to continue startup testing of LAB systems and handover of systems to operations when startup testing of systems is complete.

December 2019, Meeting

¹³ Bechtel National, Inc. Construction will direct transfer the communications electrical systems to Plant Management

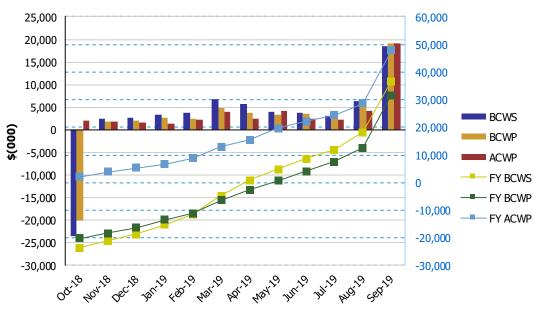
EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2019 Earned Value Data

Data as of: September 2019

River Protection Project Analytical Laboratory (WBS 1.06)

EVMS Monthly and Fiscal Year Values



Earned Value Month

Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2018	(\$23,562)	(\$20,137)	\$2,098	0.85	-9.60	(\$23,562)	(\$20,137)	\$2,098	0.85	-9.60
Nov 2018	\$2,402	\$1,870	\$1,755	0.78	1.07	(\$21,161)	(\$18,268)	\$3,853	0.86	-4.74
Dec 2018	\$2,601	\$2,008	\$1,516	0.77	1.32	(\$18,560)	(\$18,560) (\$16,260)		0.88	-3.03
Jan 2019	\$3,281	\$2,773	\$1,328	0.85	2.09	(\$15,279) (\$13,486		\$6,697	0.88	-2.01
Feb 2019	\$3,811	\$2,359	\$2,147	0.62	1.10	(\$11,468)	(\$11,128)	\$8,844	0.97	-1.26
Mar 2019	\$6,715	\$4,742	\$4,017	0.71	1.18	(\$4,752)	(\$6,386)	\$12,861	1.34	-0.50
Apr 2019	\$5,680	\$3,759	\$2,491	0.66	1.51	\$928	(\$2,627)	\$15,353	-2.83	-0.17
May 2019	\$3,936	\$3,253	\$4,282	0.83	0.76	\$4,863 \$627		\$19,635	0.13	0.03
Jun 2019	\$3,871	\$3,522	\$2,502	0.91	1.41	\$8,735	\$4,149	\$22,136	0.47	0.19
Jul 2019	\$3,179	\$3,459	\$2,341	1.09	1.48	\$11,913	\$7,608	\$24,477	0.64	0.31
Aug 2019	\$6,351	\$4,965	\$4,280	0.78	1.16	\$18,265	\$12,573	\$28,757	0.69	0.44
Sep 2019	\$18,488	\$19,062	\$19,165	1.03	0.99	\$36,753	\$31,636	\$47,922	0.86	0.66
PTD	\$443,852	\$435,413	\$423,441	0.98	1.03					

ACWP = actual cost of work performed. EVMS = earned value management system.

BCWP = budgeted cost of work performed. FY = fiscal year.

BCWS = budgeted cost of work scheduled. PTD = project to date.

CPI = cost performance index. SPI = schedule performance index.

Office of River Protection CD Monthly Report

Waste Treatment Plant Project Percent Complete Status (Table)

Waste Treatment Plant Project - (LBL/Project Services) Percent Complete Status

							Thro	ough Septe	mber 2019	9									
(Dollars - Millions)	Overall Facility Percent Complete Unallocated Dollars				Design/Engineering Unallocated Dollars			Procurement Unallocated Dollars			Construction Unallocated Dollars			Startup & Plant Operations Unallocated Dollars			Project Management & Shared Services Unallocated Dollars		
Facilities	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)		% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	
Low-Activity Waste	2,293.7	1,825.9	80%	590.2	570.5	97%	342.9	340.6	99%	753.0	737.8	98%	596.6	172.6	29%	11.1	4.4	39%	
Balance of Facilities	781.1	671.6	86%	157.1	150.8	96%	60.8	60.6	100%	304.4	281.9	93%	258.3	177.8	69%	0.5	0.5	100%	
Analytical Lab	477.2	390.9	82%	94.9	91.9	97%	60.5	60.4	100%	166.0	164.9	99%	152.8	72.9	48%	3.0	0.7	25%	
Direct Feed LAW	434.6	347.1	80%	111.1	105.6	95%	72.4	70.5	97%	241.4	164.1	68%	0.0	0.0	0%	9.6	6.8	71%	
LBL Facility Services	746.9	486.9	65%	0.0	0.0	0%	71.3	55.6	78%	105.7	104.4	99%	314.6	167.6	53%	255.3	159.3	62%	
Total LBL	4,733.5	3,722.4	79%	953.3	918.8	96%	607.9	587.7	97%	1,570.6	1,453.2	93%	1,322.2	591.0	45%	279.5	171.8	61%	
Project Services	922.5	688.8	75%	91.8	87.1	95%	65.6	52.7	80%	101.0	90.3	89%	7.5	3.3	44%	656.6	455.4	69%	
Total Project Services	922.5	688.8	75%	91.8	87.1	95%	65.6	52.7	80%	101.0	90.3	89%	7.5	3.3	44%	656.6	455.4	69%	
Total LBL, DFLAW & Project Services	5,656.0	4,411.3	78%	1,045.2	1,005.9	96%	673.4	640.4	95%	1,671.5	1,543.4	92%	1,329.7	594.3	45%	936.2	627.2	67%	
				PT/HLW/S	S Percent Co	omplete S	Status Froze	en as of Sep	otember 2	012 (due to p	roject rebasel	ining effo	rts)						
High-Level Waste	1,478.6	922.1	62%	364.4	325.2	89%	433.9	349.4	81%	561.1	243.2	43%	119.2	4.4	4%	n/a	n/a	n/a	
Pretreatment	2,517.3	1,410.5	56%	761.7	645.8	85%	679.9	380.4	56%	890.0	378.6	43%	185.8	5.6	3%	n/a	n/a	n/a	
Shared Services	4,726.9	3,632.6	77%	1,047.0	977.9	93%	451.7	395.0	87%	1,436.5	1,143.0	80%	453.5	133.2	29%	1,338.1	983.5	73%	
Total HLW/PT/SS	8,722.8	5,965.2	68%	2,173.1	1,948.9	90%	1,565.5	1,124.8	72%	2,887.6	1,764.8	61%	758.5	143.2	19%	1,338.1	983.5	73%	
Undistributed Budget	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Total WTP	14,378.8	10,376.5	72%	3,218.3	2,954.8	92%	2,238.9	1,765.2	79%	4,559.1	3,308.2	73%	2,088.2	737.5	35%	2,274.3	1,610.7	71%	

Source: Preliminary WTP Contract Performance Report - Format 1, Data for September 2019

Note: In September 2012, the LBL Replan was incorporated into the project OTB baseline resulting in increases/decreases to the LBL facility budgets, which correspondingly increased/decreased the facility/function to-date percent complete values. In October 2012, the PT/HLW/SS interim Work Plan was incorporated into the project OTB baseline resulting in decreases to the PT/HLW/SS facility budgets, this was due to a work scope shift from the Distributed budget to UB. Percent Complete Values shown for PT, HLW and SS have been frozen with the September 2012 values due to the Interim Work Plan and budgets being moved into UB. UB value for the project for PTHLW/SS is \$2,014M. The percent complete values for the Total WTP are the current total LBL GeVP added to the frozen HLW/PT/SS BCWP values. In March 2014, Project Controls and Project Management work scope was moved out of Shared Services around accounts into the facilities the involved out of Shared Services PMB value has not been changed to reflect this change due to the freeze on HLW/PT and SS and the budgets remaining in UB. October 2014 data reflects the incorporation of Direct Feed LAW and the split of Shared Services into LBL Facility Services and Project Services. The Project Services Allocation account \$25A, as shown on the CPR Format 1, is not added to LBL for percent complete purposes.